GO 1314 9 September 1974
Confidential Intelligence Course

Section 4 Part D

CLAUSEWITZ 1ST RECIPROCAL

We therefore repeat our proposition that War is an act of violence pushed to its utmost bounds, as one side dictates the law to the other, there arises a sort of reciprocal action, which logically must lead to an extreme. This is the 1st reciprocal action, and the first extreme with which we meet.

Book I Ch. I

Clausewitz 'On War'

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HCO POLICY LETTER OF 16 FEBRUARY, 1969

Confidential

ENEMY NAMES

(This is a Defence Paper written after 18 years of unprovoked attack upon us. Nothing in this paper advocates physical violence to any person.)

By carefully watching press to see who is called upon by the press for counter-opinions one can work one's way easily toward the centre of any hostile network.

The press is fed anti materials. Although reporters do not disclose their sources, their stories often do.

To get a hostile opinion, the reporter looks in the files to see who is sending in hostile data and calls the person for comment. This is a training pattern developed from current "teachings" that all stories must have conflicts, a press style set some time ago by "Paris Match". They think this is the basis of reader interest. It isn't, but they think it is.

Thus by studying clippings you can find who has given them hostile data earlier or to whom they are referred for hostile data.

By taking these hostile names, one can then do a run-down on the person or his connections or both.

As there are actually very few of these names they thereby (cross filing) lead one to common denominators and one can locate attack sources.

It is wise to challenge such adverse commentators as routine procedures. A call by a local "housewives committee" etc. as to why they are hostile to human rights or in favour of psychiatric butchery and getting them in the press with it and with no mention of us is good PRO.

Intelligence data when gained, can be fed back to PRO for more spectacular confrontations.

Intelligence uses the names for investigation, run back, cross filing.

PRO uses the hostile commentator to guide his own counter attacks.

The effect at the least is to shut the hostile people up.

This activity (investigate, prepare counter-attack such speakers) must not be neglected.

We happen to be fortunate, if you call it that, that persons hostile to Scientology usually have criminal backgrounds even when in public life. One doesn't always find these even when they exist but one at least finds connections which are useful.

It is very sound strategy never to fight a battle on your own territory or subject or even on the territory of an ally. Always fight battles in enemy territory.

Therefore do exposes of such people in the area of their subjects or interests, not bringing us or any real ally into it.

For instance, all those years the enemies of Scientology had real dead bodies lying all over the place. But we defended on our own ground.

2-255

We have begun to fight on his terrain. Let's keep it that way.

Use "counter opinion" names as investigation subjects, find their terrain, find the crimes on it and attack on <u>that</u> terrain and the enemy, not ourselves, will be in trouble.

L. RON HUBBARD
Founder

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HCO POLICY LETTER OF 16 FEBRUARY 1969

ISSUE II-

Confidential

BATTLE TACTICS

(This is a Defence Paper on material developed after 18 years of ceaseless attack by a foreign enemy. Nothing in this paper advocates physical violence or invites the physical destruction of persons.)

In these days of "cold war" when actual warfare is impossible due to atomic weapons, the warfare is waged in the press and public in the form of ideas.

If you uniformly apply the tactics and strategy of battle to the rows we get into, press or legal or public confrontation, you will win.

The enemy uses "groups" and meetings of groups like one would use squads.

If we and they are considered as two hostile and opposing nations at war, then a huge array of tactics and strategy become visible.

One parallels in the field of thought what is used and done in the field of battle in other ages.

You don't have to know too much about the tactics and strategy of warfare to apply this but it helps.

The end product of war, according to Clausewitz the authority on it, is (condensed) "to bring about a more amenable frame of mind on the part of the enemy".

But there are also wars of attrition. We are engaged in one where total destruction of us has been the enemy's aim for, at this writing, 19 years. This is barbarian warfare, thus the enemy must have had very positive fears and terrors about us. Since he fought for total attrition. In this case it is not safe to hope for any half way win. We must ourselves fight on a basis of total attrition of the enemy. So never get reasonable about him. Just go all the way in and obliterate him.

It is bad warfare to fight battles on your own terrain, in your own subject area. It is not good to fight in the territory of allies. Fight battles wherever possible only on enemy terrain, in and about his subject and his people, not ours. You can gauge your relative success by this. When all your battles are fought on his terrain, you are winning.

A good general expends the maximum of enemy troops and the minimum of his own. He makes the war costly to the enemy, not to himself.

One cuts off enemy communications, funds, connections. He deprives the enemy of political advantages, connections and power. He takes over enemy territory. He raids and harrasses. All on a thought plane - press, public opinion, governments, etc.

Seeing it as a battle one can apply battle tactics to thought actions.

Intelligence identifies targets and finds out enemy plans and purposes. enemy communications dispositions etc. It is fatal to attack a wrong enemy. But it is good tactics to make the enemy attack wrong targets or persons himself.

Good intelligence pin points who when where what.

Good PRO plans an action and operations fights the battle.

Legal is a slow if often final battle arena. It eventually comes down to legal in the end. If intelligence and PR. have done well, then legal gets an easy win.

You can win a battle even without legal and by PRO alone. You intend to win it without legal wherever possible.

The price is "public opinion" where press is concerned. The only safe public opinion to head for is they love us and are in a frenzy of hate against the enemy, this means standard wartime propaganda is what one is doing, complete with atrocity, war crimes trials, the lot. Know the mores of your public opinion, what they hate. That's the enemy. What they love. That's you.

You preserve the image or increase it of your own troops and degrade the image of the enemy to beast level.

Always be ready to parley but watch for tricks. Don't give the enemy breathing space.

Capture and use his comm lines. A press magnate on <u>your</u> side is a big win.

You have in one of these publicity wars all the factors of modern wars complete with artillery, cavalry, infantry.

For example at this writing, all fighting has been on our terrain, they know our generals we didn't know theirs, they had all the press, funds, government control. We are reversing this. We are fighting now on their ground. But we have a long way to go.

We will make it all the way providing we look on this in terms of active battle and not as a "if we are saintly good we will win". The people who win wars have a saintly image but they win the war by clever and forceful use of the rules of tactics, strategy and battle.

Wars are composed of many battles.

Never treat a war like a skirmish. Treat all skirmishes like wars.

The cold war <u>is</u> a war. The West is losing it because it is fighting by other rules than the rules of war. We mustn't lose it.

L. RON HUBBARD
Founder

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ISSUE III

Confidential

ENEMY PROs

You will find, in looking over press clipping that certain persons called by the press to give an anti-Sea opinion give a deft and expert twist to their answers SO AS TO RE-EXPRESS THEIR CURRENT PARTY LINE.

These are non-sequitour responses, given to further their campaign.

The Communist planted spokesmen also have this peculiar trick. It is a good PRO trick. It is the use of the non-sequitour to forward current party line.

We could also use this trick. Called on for an opinion you bend your remark to forward our attack line.

The wog world does not have good TRs. They do not answer the question. A PRO turns it into an attack that forwards the party line.

If you see this in a news cutting you KNOW YOU HAVE IN THAT PERSON A FULLY TRAINED KEY SPOKESMAN. He is an expert. He gets his orders.

Did you ever notice that on major events like an assassination the press promptly over the world gets certain persons to comment. These have a coordinated response that follow and forward some PRO campaign. When Kennedy was killed over the world a dozen widely scattered figures all said "It was the Rightest element ——". This was a planned response. Twenty-four hours later they found a Communist had done it. Party line over the world then became "We don't know who really did it " If you went back to that first day and looked up who these "It was Rightests" spokesman you would have a network in view that is skilled and determined to forward party line and who get their orders. If you ran each name back you would find the organisation they have in common.

This is only given as an example.

It is happening to us.

So look for the very expert PRO response, the non-sequitour curve. These are the KEY figures who get their orders what to say, what to push.

These men are actually top PRO - intelligence operatives.

The press know who to call from its files and so you also know who sends a flood of stuff to the press.

These people have about the same level of safety of any enemy agent. But they brass it out some way.

Many such spokesmen are under direct blackmail so the trick is to find what blackmail the enemy has on them.

These people are nobody in themselves. But they lead back to key organisations and these lead back to key figures highly placed. When you have these you are in business.

HCOPL 16 Feb 69 Enemy PRO's

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HCO POLICY LETTER OF 16 FEBRUARY, 1969

Issue IV

Confidential

TARGETS, DEFENSE

It is quite obvious that Scientology has to maintain a defense perimeter. In 19 years of continual attacks it is obvious that Dianetics then Scientology must have lain across some concerted plan by another older group to do something else.

To analyze what the others intended, it is only necessary to review what Dianetics and Scientology intended to do and assume the reverse.

Experience has shown that defense is only effective when one sorties or attacks.

When we did not give a lot of time and energy and funds to knocking out real enemies we came close to losing the lot.

The errors we have made have been

1. Defending only.
2. Defending on Son ground.
3. Being reasonable and assigning mild motives to the enemy.
4. Failing to attack early and hard.
5. Undervaluing the broad social value of Son.
6. Individuating from other similar organizations.
7. Not learning enemy tactics and using and bettering them.
8. Failing to heavily contest for public opinion and public media.
9. Failing to identify the enemy early and hit him hard.

A. Our best defense is that we are sincere, that we are effective and that we commit no crimes.

B. Our next best defense line was being sure the public knew we were a Church.

C. Our next best was being quick and able and using very fast comm lines.

We must not repeat the errors of 1 to 9.

And we must reinforce A, B and C.

TARGETS

The vital targets on which we must invest most of our time are:

T1. Depopularizing the enemy to a point of total obliteration.

T2. Taking over the control or allegiance of the heads or proprietors of all news media.

T3. Taking over the control or allegiance of key political figures.

T4. Taking over the control or allegiance of those who monitor international finance and shifting them to a less precarious finance standard.

T5. Generally revitalizing the societies in which we are operating.

T6. Winning overwhelming public support.

T7. Use all other similar groups as allies.

These, of course, are very long range targets. But it is what must be done to continue the longevity of our organizations.

Our only justification for doing these things is that Scientology is the only game where everyone wins.

The names and connections, at this time, of the bitterly opposing enemy are

1. Psychiatry and psychology (not medicine).

2. The heads of news media who are also directors of psychiatric front groups.

3. A few key political figures in the fields of "mental health" and education.

4. A decline of monetary stability caused by the current planning of bankers who are also directors of psychiatric front organisations would make us unable to function.

5. The cold war is being fought on home ground and has an apparent target of degrading western society to a point where we are finding it difficult to operate; a degraded society can be swallowed up easily by any enemy.

6. The public is somewhat sympathetic already but in a democracy trials are by public opinion. To win all the way, the bulk of public opinion must be at the level of love us - hate the enemy.

7. Many groups exist with similar aims. They need organizing and uniting.

At first glance the targets T1 to T7 are a pretty big handful. But we have to start somewhere. And we might as well start in the direction of the total target as per T1 - T7.

Nearly everything we are doing is already tending in that direction T1 - T7.

We have the advantage of new vital technology and a monopoly on it. New technologies are the things which made progress.

We do not have a Utopian dream or a planned society. We are trying to survive. Our theory is that if individuals become more honest and less harrassed they will be capable of building a better society.

The fact is we would have gone along happily minding our own business. But these fantastic and continuing attacks have pushed us more and more into developing a technology and direction of defense.

We now have a lot of experience. We have been hurt, we have been held back. It has cost us millions. Normal channels of the society have let us down. Therefore we are on our own. Obviously. To our actual and factual view, the West is prostrate and near helpless and the rest of the world is a big slave camp.

If we don't do anything about it we and everyone else are gone.

So we may as well have a go.

If we unite all groups into an interplay and use all forces extant and channel them we have a very big chance of winning.

Therefore from an appreciation of all data to hand and experience it seems that T1 to T7 must be embarked upon.

These give us a multitude of lesser targets. Anything we do in guardian actions to add up to T1 to T7 is beneficial. Things that don't are a relative waste of time.

If we, doing our jobs, doing no wrong, breaking no laws, are having trouble operating, what about the rest of the West? We're not the only ones in hot water. In fact we are probably in far better shape than many many other groups and for sure in better shape than other individuals.

So we can and must take the lead.

And we ourselves must develop many leaders.

We may as well start now and push all we are doing in defensive actions into T1 to T7.

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Founder

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GUARDIAN ORDER

S E C R E T

GO 0f0371 LRH 6 May 1971

WORKING THEORY

What is called an "Intelligence Hypothesis" (working intelligence theory for a given situation) is of vital necessity in extending an org's reach and economizing on action and work while increasing effectiveness.

So far we have been using an "Intelligence Hypothesis" I developed in 1965. Taking all channels of attack on us country by country, I found the cycle of attacking sources was (a) Income Tax (b) Health Dept or Agency (c) Immigration and (d) a type of press.

Moving this up to an International level, and trying to find out who could have that much influence the Intelligence Hypothesis I formed was that it would have to be a member of the World Bank with psychiatric connections or who planned usages of psychiatry as part of world control.

We used this to narrow and target our searches. It led us to WFMH and the NAMH. And it served us well. But it did not lead all the way until this year.

We found the central handler (one who orders operatives and operations) and proved it by numerous correspondences we were given. The track on this was started by a bit of flair (insight). And it has proved out absolutely. The person is "Mary Appleby" Secretary of the National Association of Mental Health of England. It is she who writes and phones her contacts to start attacks on Scientology.

Her uncle (just now deceased) was OTTO NIEMEYER of the World Bank.

So that finally ends off the 1965 Intelligence Hypothesis as totally correct.

It has gotten us this far.

But in getting there, new data has shown up.

Brilliant work in tracing the origins of the WFMH disclosed it and the NAMH to have NAZI origins. Goerings Cousin, Villinger, others others others were at the root of Nazism in Germany and brought Hitler to power! They started the death camps and they not Hitler ordered the extermination of Jews.

Racial purity, genes, Man is an animal, etc were originated (and still held to) by this psychiatric group.

In 1956 they dominated the Beers organization (NAMH).

In 1960, fleeing before war criminal hunts, these people formed the JPMH in London.

We were fooled into thinking it was Communistic because they also penetrated Russia. Pavlov was one of them! (Trained at the University of Leipzig.)

We thought it went Russia to West. Actually that is because it went Nazi to Russia and Nazi to West. Both Russia and the West are internally dominated in the field of psychiatry by the original Nazis. So it could look as though it were coming in from Russia.

The third party between East and West could be the Neo Nazi!

So we need a new working theory to extend what we now know.

The Nazi had three principle channels into the world.

1. Intelligence. Nazi Intelligence was the largest and most effective intelligence organization the world ever knew. Many texts exist on this. After WW I they hid their files, brought them up to date about 1928 and brought Hitler to power. They had agents by the thousands in every nation - they set up Austria, Czechoslovakia, Poland and France to fall by penetration at the top. Hitler won those countries after they had been won by Intelligence. His force of arms was a disruption to Intelligence take overs (geo-politics).

2. Drugs. The Germans had total domination of the world's drug industry. Their chemists and firms covered the globe. They even sought political extension by bargaining new drug cures.

3. Psychiatry and Psychology. Leipzig is the source of the animal and reflex theories now believed and taught all over the world. Nazi racial purity, gene theories etc are taken from German psychiatry and psychology. German Psychiatrists gas chambered 300,000 insane before Hitler, originated the orders about Jews, etc. Hitler only okayed them. This kill-think is now in use in every country - gene theory = must sterilize and kill. Psychiatric atrocities now disclosed in England and elsewhere are Nazi practices. The death camp techniques used to exterminate masses were psychiatric.

NEW WORKING HYPOTHESIS

Apparently there exists somewhere a Nazi Memorial or plan to conquer the world.

By intelligence infiltration of governments, drug addiction and dependency and using psychiatry to eliminate political undesireables and minorities, a group is bent on world political conquest.

When Nazi Germany was militarily defeated, the intelligence operatives and files were left "in place" in other countries, the Nazi Chemists were left in the seized drug firms abroad, the psychiatric "empire" still existed overseas.

At the defeat of Germany these three networks were not wiped out abroad but left there in place.

Many military officers in allied services were financially well connected - related to bankers or were bankers.

These intelligence, drug personnel and psychiatric network files passed into financial hands.

The German Mark rose as the only strong European currency after WW II. West Germany now has most of the world's gold or at least large hoards of it.

NEW INTELLIGENCE HYPOTHESIS

NAZIISM WAS CONTINUED ON THESE NETWORKS AS A MEANS OF WORLD CONQUEST.

We see that no one arrests psychiatry for murder; mayhem, fraudulent money collection. This could only be done by intelligence type control of government figures. Key positions are found to be occupied in England by ex intelligence men who worked in the German sector (as did Appleby and almost every other political person who attacked us in England). It follows this should be true in the US, Anzo, Spain, South Africa, etc - that our opponents have intelligence background either of their own country or Germany. These political mouthpieces have ex or current intelligence background. And as this is turning out to be a Fascist network, they have discoverable Fascist connections.

Psychiatric opponents are all part of the Nazi connected WFMH or NAMH. They are also, some of them, intelligence connected and many are German in name or origin. Their technology and what they urge is pure Fascism straight out Nazi death camps.

Drug firms are ex-German or German connected. They finance or support the Nazi networks. They also are turning the West to drug addiction.

Finance networks exist to crush other currencies and elevate the German currency and look to the other three networks to politically pave the way.

Now this is theory. There is much data to support it. We can document the earlier working theory. Appleby is a Nazi pure and simple. So is the WFMH and the NAMH as all they advocate is Nazi.

There is negative proof of political control by intelligence. Governments seem powerless to arrest or clean up mayhem, murder, theft, etc connected by psychiatry.

German psychology is taught in every university. Even Dewey the "great American Educator" was indoctrinated at Leipzig.

Nazi police and political tactics are beginning to show up in the west.

Actually the networks are very frail, very prone to exposure.

If this Intelligence Hypothesis is true, it is of great use to us. For instance - head of FDA attacks us. Action - run back his Fascist background and connections.

We should test out this theory.

The attacks on Scientology are directed by Appleby.

We are attacked because if we proved psychiatry false by introducing a true mental science we would destroy their political terror weapon.

There are then four networks in all, as we must include International banking.

The four must be run from somewhere, possibly privately not governmentally from West Germany.

If this theory is true then every attacker has one or more of four connections. Intelligence, psychiatric, drug and banking.

To make even further headway on making a saner planet we should test out this new theory and see if it doesn't lead us to a new origin point for world distress. We may even be looking at the real 3rd party of East-West tension that gives us the threat of atomic war.

Needless to say, police usually side with Fascists and would tend to be blind to this theory. So it may very well be up to only us.

However Fascism is a very dirty word in the world and has many opponents.

The 1965 theory got us to the handler of attacks on us in the UK and Commonwealth.

Let's see where this new theory gets us.

L. RON HUBBARD
FOUNDER

LRH:cb

GUARDIAN ORDER

SECRET

GO 070571 WH 7 May 1971

NOTES ON SNERSH

The case of WILHELM REICH is a very interesting case. His "orgone therapy theory" was under attack. He was jailed illegally for "contempt of court" by the FDA in the 50s and died mysteriously shortly after in prison. The FDA order was a masterpiece of unconstitutional law.

Reich fled Hitler in 1933. He was an expert in small energies and a qualified MD. The Nazis vowed to get even. They did. In the early 1950s via the FDA nearly seven years after the collapse of Hitler.

Charlie Chaplin, the comedian, made the movie "The Great Dictator." Nazi agents swore to get even. Ugly things happened to the producer and others. In the 1950s Immigration agents still had Chaplin falsely listed as a Communist and were still hitting at him.

Here are two cases which suggest that the Nazi spy rings stayed in place after WW II.

There may be many more.

IN PLACE NAZIS

The Gehlen Organization of West Germany was a military intelligence group independently formed by General Gehlen during the last days of WW II.

Gehlen hid out, watched for US troops in the mountains.

The CIA took over Gehlen and his in place Russian network and continued to operate it in Russia.

This shows a Nazi spy network still in place and operating after WW II.

US NAZI INFLUENCE

Leon G. Turrou was the FBI agent who broke up a pre-WW II spy ring in the US. The spies Rumrich, Mies Hofmann, Voss and Glaser were found guilty of monstrous espionage crimes in a Federal Court in the US and sentenced to years in prison. Events recounted in his book, NAZI SPIES IN AMERICA, (Random House, 1939), so violent were the attacks made on Turrou and so great (one must infer) the influence of other Nazis in the government that Turrou was forced to resign from the FBI after conducting one of its most brilliant cases.

The inertia of the FBI in arresting psychiatrists or Nazis guilty of mayhem and murder during recent years has struck us odd.

This case tends to indicate that Nazi influence in the US was very great and very political.

In 1941 the US Congress was of a mind Hitler was someone you could do business with. Only the Pearl Harbor affair got the US government into the war.

FRAUD

The NAMH in LA collects "charity funds" it never turns over to charity.

The Dept of Justice of California has the evidence. It does not act.

These funds go into the millions. They are used to lobby for more funds from Congress that also vanish.

An intelligence group needs funds and it needs funds one cannot account for.

The NAMH was formed by Beers under pressure from the psychiatrist Adolph Myers in 1951. This organization over the world pushes Nazi doctrine.

Its funds vanish!

It is politically connected in every government.

It is oddly immune.

"National" is a Nazi use-word. Fascism is always "National" according to Oswald Mosely the British Fascist in his recent book.

BANKING

A few hours after writing the Intelligence Hypothesis, word came that West Germany had attacked and devalued the US dollar.

This is one of the four main lines, according to the theory worked out.

DRUGS

Big drug firms, possible ex Nazis still in place, make more than their quota of hard drugs, export them and smuggle them back into the US.

They are peculiarly immune from attack. A Congressional hearing found this. Narcotics authorities have done nothing.

It takes political control of an intelligence nature - blackmail etc. to work so smoothly.

Psychiatrists shovel out drugs, LSD etc. Nothing happens to them.

MAFIA

The Mafia is Italian. It is in the drug business.

It is anti-government. But Italy was Fascist and was the original Fascist country. Germany took over Italian intelligence out of exasperation.

The Mafia was available for cooperation during and after WW II.

Most city police forces are said to be paid off by Mafia gangsters.

The Mafia has a huge financial empire, hotels, resorts, etc.

They operate strangely immune.

There may be no connection whatever with Nazi intelligence. But they must not be overlooked.

They have never been on our lines.

Yet they fulfill a Fascist program of bringing a country to its knees by widespread drug use.

SOCIAL REACTIONS

Rudolf Hess studied Japanese Intelligence for 17 years and then applied its methods to German Intelligence.

The Japanese infiltrate social groups and get them fighting each other and the government.

In this resulting turmoil they take over.

This was a Greater East Asia Co-Prosperity Sphere technique.

US EVILS

The US is suffering from

1. Economic decay. This is an Intelligence target. The West Germans just gave it a heavy push.

2. Drug abuses. This is an intelligence-medical target to destroy the culture and future leaders.

3. Anti-War riots. This is an intelligence target - the destruction of the will to fight.

4. Psychiatric death camps and psychiatric abuses. The organizations advocating this are directly connected to Nazi movements.

The Nazi networks could be active in these lines. Evidence is now piling up that they are.

DOCTORS

The fantastic overuse of the title doctor is peculiar to Nazis. Dr Goebels, Dr this, doctor that. Their strongest espionage networks pre-WW II were run by doctors.

LEIPZIG

The university of Leipzig is the birthplace of Nazi doctrine. Man is an animal. Prof Wundt 18?. first advanced this theory. Practically every man of note . . the field of the mind came from Leipzig University. Pavlov, Dewey, and a host of others all came from or went through this university

It is now in East Germany.

It forms a trace point for checking careers.

DOCUMENTS

The documentation backing up these theories is already terrific. It must be added to rapidly.

The background books are many.

Nuremberg trials records are explicit. They definitely prove psychiatry made Hitler and the death camps.

The WFMH and the NAMH are proven to be of Nazi origin. Their literature continues to push racial purity, mayhem and murder.

BEST PEOPLE

The Nazi personal target was the snob. Von Ribbontrop and the Cliveden set of England is an example.

This characteristic still exists in the WFMH and NAMH.

Arrogance, control of the masses, dominance, are hallmarks of both Nazis and the best people.

SOCIAL GROUPS

The Nazis invented social groups as intelligence circles Societies, professional societies, clubs all speak of the German fixation on organizing.

These Nazi founded groups are still in place in England! The Eugenics Society, the Euthanasia Society were Nazi founded and are still operating. They advocate Nazi measures. "Eugenics" as a subject is Nazi.

They connect back to the WFMH.

So, now, does the American Medical Association, the American Psychological Association and the American Psychiatric Association. These tie in with the drug network and are largely supported by it. (Journal advertising).

CHARACTER ATTACKS

The Nazi brought personal character destruction up to a fine art in its propaganda activities.

DAILY MAIL

The late unlamented London Daily Mail was the subject of a secret order in Churchill's time. In some way it was

pre-brief. This hearing and these facts were not made public but specially reserved when a job lot of government documents of the period were made public.

This was the paper that kept the attacks on Scientology rolling in the UK.

It went broke, like the Saturday Evening Post and like Time is going.

PENETRATION

Penetration is always a win. We have made it in finding MIO attacks Scientology from where by doing what.

This gives us an even further penetration. We have found as well the ex intelligence officer mouth pieces in the UK that influence that government and push Nazi aims.

We are getting even further penetration now into who is keeping this planet upset.

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HCO POLICY LETTER OF 29TH JUNE 1971

Limited issue.
LC's
AGI's
CO
Bureau IV
PRO
Legal
PRO Hat

CONFIDENTIAL

Policy is that we assign any case or upset in Scientol to past damage and interference with the person by medicine or y They were sent to us after medicine or psychiatry had already d them. We cannot be blamed for psychiatric or medical failures.

By continually reporting this, make the AMA, Nats, et wary of using our name on these psychiatric and medical failure subjects are guilty and the statement is demonstrably true. Us Make it known to the enemy that this is our policy as a restrai their fetid imaginations: "Every time you attack us we will di more records of your failures".

L. RON HUBBARD
FOUNDER

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GUARDIAN ORDER

GO 82
DGs
AGs
PRO Hat

29th June 1971

For Public Advices.

It is time we began to label Psychiatry for what it is, the greatest failure of the Nineteenth Century. Every notorious criminal and defector of the Twentieth Century was in psychiatric hands before the crime. Burgess, Maclean, the Texas Tower murderer, Hanson and all the rest were psychiatric failures first. Every infamous modern assassin was a psychiatric failure. Psychiatric victims are endless trouble to our society. We are tracing social turmoil, unrest, widespread drug addiction to psychiatry.

We wish to issue a public warning that psychiatry kills. We in Scientology stand ready to help anyone, and help Governments rid themselves of psychiatric crime. There is urgency in this. In too many cases we are asked to repair persons already maimed beyond human tolerance by psychiatric interference and brutality. We blame psychiatric failure for the state of modern society. We will do all we can to help, but Nineteenth Century Psychiatry must go. We have never had a failure or upset that psychiatry had not first ruined.

L. RON HUBBARD
FOUNDER

LRH/PC

8 June 1973

GO 784 UW

INTELLIGENCE, ITS ROLE

The roles of Intelligence are PREDICTION and SUPPORT.

The first function of Intelligence is providing planning, command and policy making with ESTIMATIONS OF THE COURSE OF FUTURE EVENTS OF IMPORTANCE TO THE GENERAL ACTIVITY.

The methods of Intelligence in accomplishing this are many. The most precious and infinitely valued characteristic in an Intelligence post is "FLAIR", "a keen natural discernment; an aptitude, a knack". This is so rare that in governments and armies there may be only one such person in a whole generation or even in two or three generations, so do not underestimate the skill or value of the characteristic. IT CAN BE DEVELOPED and assumed if one realizes it is possible to achieve.

The most esoteric of the arcane arts have been, at one time or another, part and parcel of the contemporary Intelligence Establishment. The divination of the Greeks, the very oracle at Delphi, the augery of the Romans, the visions of Joan of Arc, the astrologers serving rulers and the fortune tellers advising stock brokers on Wall Street all must be included under the heading of Intelligence Establishment, since, by whatever processes or lines of information, inspired, divined from the Gods or picked up in the gutters of owned or enemy towns, all have led to AN ESTIMATE OF A GIVEN SITUATION BASED ON AVAILABLE OR PROCURED OR SURMISED INFORMATION THAT WILL FORM A NEEDED PREDICTION VITAL TO THE PROCESS OF PLANNING, COMMAND AND EXECUTION IN MATTERS OF INDIVIDUAL, CORPORATE OR STATE CONCERN.

The normal process of Intelligence is to procure by numerous and varied and always changing means or to

use accumulated stores of DATA on a given subject (called RAW data), add to it the data of the requiring organization, process and coordinate the whole, add Flair, and furnish a prediction which tells whether or not there is a situation, its benefit or danger, its extent and priority of attention, for the use of planning, command and policy and including in its submission all data used (within the limits of propriety and security). This is called an ESTIMATE OF THE SITUATION.

This ESTIMATE must be in such a form as to be of use, and have factual proof, unaltered, unperverted, as to the existence or non-existence of the SITUATION and its possible CONSEQUENCES or lack of them for the ESTABLISHMENT or the persons being served.

Data, properly belonging to Intelligence, often enters the establishment on different routes, sent to executives or others not concerned with Intelligence. That Intelligence is not aware of it is a failure since it is a necessary part of all pre-estimations that the establishment data be added to the data body under Intelligence study. This internal escapement alone can cause an Intelligence failure since it then does not know the course and direction of activities under consideration and does not understand the value or priority of its own activities. As an example, an Intelligence unit expending vast effort on a project that is no longer of interest to command and policy makers who have already taken another direction, is an Intelligence unit that will not have the attention or resources to serve the true involvements of the establishment. CIA, carrying out its own wars, SIS (UK) serving the government opposition instead of the government itself and bringing of WWII, these are only two of the many examples of an Intelligence unit failing to add to its estimates the data of the establishment it serves and creating chaos.

This escapement of information from its proper lines or its failure to reach or be regarded or used by Intelligence individuates the Intelligence Unit and makes it useless or even harmful.

An Intelligence Unit is always part of the MAIN TEAM. The often secret nature of its work tends to trend it toward autonomy and a divided separateness that renders it either apathetic or individually ambitious.

An Intelligence unit that imperfectly understands its function will omit to do a proper ESTIMATE but will feed raw or fragmentary data to planning, command and policy makers and will cause them to be alarmed or overly confident and in any event will cause them to make mistakes or even fail.

When a SITUATION arrives unheralded by Intelligence into the hands of command, Intelligence has miserably failed. Regardless of the kind or type of situation, that it was not predicted by Intelligence is an emphatic Intelligence failure. An example in war would be an unlooked for attack for which no defense had been prepared (like Pearl Harbor). A corporate example would be a suit filed in a court and served on the corporation without a much earlier PREDICTION by Intelligence, given in good time to avert the whole suit.

ANY SITUATION WHICH COMES AS A SURPRISE TO THE ESTABLISHMENT OR ANY PART OF IT IS AN INTELLIGENCE FAILURE.

FLAIR in any degree is assiduously applied as a personal attribute by every Intelligence person for it tells him where to direct his questioning and his attention or his choice of subjects or areas. FLAIR is practiced by every Intelligence executive for it tells him where to direct his operatives, where to look for information

and when to prepare to estimate and if his estimates when done are correct.

An Intelligence unit, when it exceeds a reasonable size, begins to swell in demands of finance and numbers to the degree that its personnel LACK flair. There is even an Intelligence organization system that assumes that when you do not have FLAIR in its personnel, you must make up for it with voluminous numbers and expenses. Yet, most establishments demand a cold-blooded, authoritive, factual, over-proven SITUATION to exist before they will pay attention to Intelligence's "belief" that something should be looked into and tell it to collect or accumulate or assemble data and offer an ESTIMATE. Thus these establishments are running on a repair-of-the-already-occurred-catastrophe basis. They have therefore lost sight of the possibility of PREDICTION, and what is actually an Intelligence message is arriving at top echelon as RAW DATA and without an ESTIMATE and even without enough RAW DATA to make an estimate.

Intelligence is usually looked upon as an establishment's EYES. Actually this is a shortsighted mistake. Intelligence might better be considered "eyesight and foresight". A much better symbol for Intelligence would be AN EYE IN A CRYSTAL BALL.

But we in the GO do not need diviners, augerers, visionaries, astrologers or fortune tellers. We have our own brand of PREDICTION TECHNOLOGY and it has very little to do with the arcane arts. Although our Intelligence tech might seem like black magic to those in primitive services, it consists of:

Knowing we are beings in the first place (as

different than cogs or MEST).

Knowing the mental processes (and therefore the meaning of behavior) of persons or other activities.

Being less abberrated and fixated ourselves (and therefore more able to direct our own attention or that of others and less apt to ride pet targets and be blind to others that may exist).

Having a more honorable and honest purpose and goal (with less liability in the commission of overts) for man.

Having been shaped up by the most severe and unreasonable adversaries on many continents, limited in resources, unable to call on governmental or state powers when in the lurch, and therefore possessing through purest necessity, superior - infinitely superior - technology for Intelligence work.

Having a superior organizational pattern born out of neccessity and lack of resources.

Having all the OLD Intelligence technology in addition to our own, the fruit of thirty-three centuries of known Intelligence experience.

Having the technology of study in which to master our own and older technologies.

Having had awe inspiring wins against the most formidable odds and even against the "greatest" existing Intelligence services.

Considering Intelligence and data as a necessity in all our organizational command. And

Possessing above Intelligence estimates the technology of EVALUATION with which to use those estimates to total advantage.

AND WE ARE, THEREFORE, WHILE BEING TOTALLY PRACTICAL, AND WITHOUT USING ANY ACTUAL ARCANE PROCESSES, POTENTIALLY SUCCESSFUL BEYOND THE GREATEST DREAMS AND ASPIRATIONS OF ANY FORMER INTELLIGENCE SERVICE IN THIS UNIVERSE BAR NONE.

Now if you grasp that, you will grasp GO Intelligence beingness and purpose. And having grasped it, being a being and being YOU, you can BE the beingness and do the doingness necessary to fulfill the most extreme needs required by the GO and command and policy making levels. Just decide to be it and be it, then you can know itand then do it and you will have it.

It is NOT supernatural.

It is merely super-human.

The way to begin to be an Intelligence unit member is simply to BE an Intelligence personnel, of whatever classification: executive, operative, communicator, estimator, administrative, clerical or any other type of post you will be holding in Intelligence. THEN study the materials from the viewpoint that you ARE that beingness and will NEED the technology in that certain way from that viewpoint. This makes one a VERY fast study. One isn't a student "becoming something someday". One IS. When one IS he can sort out the value of different data and subjects because they are what he NEEDS and needs NOW. Then one continues to work at his post. Soon he will find that certain things he dimly passed over seem to be assuming more value. By a re-study things fall into line even better. He becomes smoother. Now he may find that he also needs to know

something of the whole group organization of which Intelligence is a part. And one studies that from him beingness in Intelligence. And so with experience and re-studies one becomes a BETTER Intelligence personnel. Then one perhaps studies mental tech.

Gradually one is freed from the various mysteries of the craft and one finds he can observe better and that he gets more out of an existing scene perusal in his daily activity AS an Intelligence personnel.

At the same time his case is probably improving.

At the same time he is gathering up wins and verve.

And suddenly he finds he has FLAIR!

For what is Flair? It is "a keen natural discernment". It's an "aptitude", a "knack".

And what can one now do? From his own beingness, he has an ability to pick things out of the field or materials or scene beheld from his own viewpoint. Because he is viewing with a specific purpose and because one now has the technology and experience to know what will be useful, he finds he can choose what to view and know what he is viewing with a speed which would be dizzying in any other service. And when he adds all that up to what he knows of the needs and circumstances and daily condition of the broader group of which his Intelligence unit is a part, he can make ESTIMATES with a speed and accuracy that give every sign of supernatural agencies at work to anyone not so "gifted" with him beingness,

training and experience.

Knowing the tone-scale better than he knows his own palm, knowing the usual in the organizational or social scene, being able as a being to PERMEATE the group or individuals being viewed, directly or through reports, one is at once AWARE of a potential SITUATION days, weeks, a year before it will ever happen.

One can then collect, in numerous ways, many peculiar to the craft, the exact data needed to form a CONCLUSION that there is or is not a situation. And either way, one can then make a PREDICTION, backed up with the RAW DATA and its summary into a SITUATION or a NO-SITUATION which will be of great positive value to planners, command and policy-makers.

With that fundamental structure handled by an extremely capable Intelligence unit, the next step, actually above the requirements of a prediction, can be done.

This upper step is called EVALUATION. It is a solid brand new technology. It is contained in the DATA SERIES. It is a high skill. An EVALUATOR takes very hard training and lots of practice and a purity of view that has not previously existed. At this writing it is doubtful if there are half a dozen truly skilled evaluators on the planet. There are a few hundred who know of the system and can use it to some degree. There are a few thousand who know the title of it and use some of its words loosely. More are being made. For the direct observed results in using the system are incredibly improved over and above any past effort to resolve organizational, social or any other

type of problem. A good EVALUATION is the difference between victory and defeat. A good EVALUATION gives the magic key to open the road to betterment in any endeavor. From it alone comes the diamond valued program which, done step by step, will take one forward to certain result..

While EVALUATION is as yet so little known that it can be looked on by the uninitiated as just another program, or something you write up because "you know the WHY" of the situation, respect is growing as evidence of its magic increases and awe has begun to appear here and there where black night was turned to broadest day.

So where there were half a dozen, there will be many dozen.

And any planner, command or policy - making personnel who cannot use the DATA SERIES are very likely to fail in this organization.

And all this is very pertinent to Intelligence. And this to some degree heightens the necessity and value of good Intelligence beyond any level it has ever held. For:

INTELLIGENCE FURNISHES MUCH OF THE DATA ON WHICH EVALUATION IS BASED. AND INTELLIGENCE SHOULD FURNISH THE SITUATIONS, THE PREDICTIONS, WHICH TELL WHETHER AN EVALUATION SHOULD OR SHOULD NOT BE DONE!

The state of an org, the rumors at the courthouse, the visit of a govt. inspector, a D/G report of a scream

for lots of refunds, the threats of an ex-pulsion recipient; the glee on the faces of students, these and thousands more, all serve as indicators that point to a possible need of defensive Intelligence: the view of the scene, the gathering of raw data, the requirements of the policy makers known and compared, the processing of the data (getting it co-ordinated and sorted out), the statement of the SITUATION or NO-SITUATION with the PREDICTION of what may or may not occur, the submission of the packet to planning or command for an EVALUATION to be evaluated or not in order to find the WHY and get a proper PROGRAM, would round out defensive Intelligence.

What could be called SUPPORT Intelligence (or attack or offensive Intelligence) is the other side of the coin and also forms a vital part of Intelligence activities. But here Intelligence is carrying out part of a program furnished by evaluation to command and ordered executed.

In such a program, Intelligence may have its part as one or more targets. These might be "12. Obtain copies of the documents from the courthouse that show that Wm Sykes of 643 Iron Ave., Toolesville, born 19 August 1921, was committed to Delaware Insane Asylum in 1964". Or "Target 5. Procure the name of the owner of the Ford with License Number Vermont 639-432". Or "Tgt 7. Interview Mrs. Bates of 42 Palm Drive Suburbia and find out her motives for demanding that her son remain on drugs". A large number of such targets will be for the assistance of Legal with which Intelligence often works so as to back up their cases. But some will be for command who is trying to find out if there is something there to evaluate.

The variety of SUPPORT Intelligence is very great. It usually exists to back up a program already in progress. But it can also directly engage in the location of a possible situation so that an offensive can be mounted; this does not constitute a defensive action as it is still directed at areas of potential hostility outside the organization where a threat has been demonstrated.

"Who exactly is shooting at us?" is a question SUPPORT Intelligence has to answer again and again as different situations suddenly reveal themselves. This can become "Why are they shooting at us?" And it can become, "Is he still shooting at us?"

All defensive and support Intelligence is done in a way that brings no liability to the organization. When Intelligence is clumsy and short cuts its actions by illegal means or violence in any service, it can have a Watergate. There is no need for this sort of thing actually. A "suitable guise" on the other hand is not illegal. Papers secured in a legal manner can be presented in courts and used whereas covertly obtained materials are sometimes useless because one cannot refer to them and they would serve at best only as a guide as to where to look legally for documents one CAN use, so why not have enough flair to know where to look for papers that can be legally used?

Thus to PREDICTION can be added SUPPORT in handling what has been PREDICTED and EVALUATED.

An Intelligence unit; then is the beginning and part of the end of all SITUATIONS. Normally it is divided into two parts, one which is defensive, the other which is supportive (or attack).

Since the word "Intelligence" is too revelatory on door plate and personnel rosters, it has become customary in the last decade or two to give its activities the title of "Information" department or service, a euphemism (using a gentler name); but if in doing so, its own personnel become drowsy or think they are really public relations people, the re-titling has gone too far.

In all the texts that cover the activities of historical intelligence or its technology, it is bluntly INTELLIGENCE. So that is the subject title when one is studying it. Calling it the "Information Department" must only be regarded as itself; "a suitable guise". One can call herself "The Information File Clerk" and have that on her personnel record and tell it to her friends; but in actual fact she is the "Intelligence File Clerk" and by putting names into folders and cross indexing names she is putting her delicate and well manicured finger on Mr. Mugg and Mrs. Badcat day after day as surely as James Bond ever pointed the small but deadly muzzle of his Walther pistol. And the Handler of Operatives in NE America may well call himself "NE Information Director", he is still handling operatives who "in suitable guise" are getting the data for defense or support that will PREDICT and help to end some things that would be very, very rough indeed were they to get out of hand. So they are still Intelligence personnel. So even their beingness has "a suitable guise", a fact which must never obscure their ability to attain FLAIR. And use it.

History has made many astonishing revelations as to who were Intelligence operatives or personnel: Daniel Defoe, Christopher Morley, many others of the past. And Ian Fleming was a very good Intelligence planner in WWII before he thought of writing James Bond. The list is

studded with famous names. And the location of the place (hitherto unsuspected) where the Nazis were building rockets and working on their own A Bomb - PEENEMUNDE - was located by a not so lowly Photograph File Clerk who herself had a share of flair.

And so it can't be quite as lowly an activity as some people try to make out.

And as to its use, behind every great battle win, every successful handling of a crisis in empire, there was Intelligence, doing a splendid job. It is remarkable that school histories and the public are not aware of these. You have to be an Intelligence person to look them up and understand them and how important they were.

To the public then, it is a SILENT service, a part of the scene that isn't there, maybe like a thetan looking on above the crowd.

But to the planners, command and policy-makers of an organization it is not silent. The very safety and continuance of the whole organized body daily depends upon its Intelligence people; their flair, their investigation, their raw data, their estimate and their prediction, and in the end of it, their support in making defense and attack possible, purposeful and effective.

And GO Intelligence has the added bonus that what it is doing for the organization, it is doing for the world and therefore for themselves as well.

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GUARDIAN ORDER

GO 907 22 August 73

These Concerned

CONFIDENTIAL

INTELLIGENCE ESTIMATIONS AND PREDICTIONS

When an agent or operative turns in summaries or documents, these are poured into the main Intelligence Files and any "special bank" that is of current interest.

These main files or "special banks" can be made to operate like computers without the bother of electronic liabilities.

Modified only by errors of concentrated attention where none should be going or omissions of areas that should be under collection, these files or "special banks" will divulge new data.

Here is where we leave the subject of Intelligence Reports (See HCO PL 25 April 1968, Intelligence Actions) and enter the field of ESTIMATION AND PREDICTION. (See GO 784 Intelligence, Its Role 8 June 1973)

A main file is where everything is filed. A "special bank" is a separate file where data is ADDITIONALLY AND ALSO filed relating to an exact subject.

When filing and cross-indexing is kept up to date (and it always must be) it is now possible to begin the work of ESTIMATION.

This is done by examining the main files and locating the fattest folders related to any one group of subject. Let us say one is just now interested in dog catchers. The cross file index, if properly prepared, will show that several dog catchers are in the main files. One simply pulls their files from the main file, leaving a dummy to catch new filings and to show where the main file is, and makes a "special bank". This is now the Dog Catcher Special Bank.

Now if you look at the above paragraph again you will see that SOMEONE had to say that "we are now interested in dog catchers". This in essence is an ESTIMATION in a crude form. One noticed by general observation that there simply seemed to be a lot about dog catchers lately getting into the main file. So the head of the section being alert decides that there might be something growling in that area. So he rapidly makes up a "Special Bank" of all files that seem to be concerned to some degree with dog catching.

Noticing that we should be looking at these dog catchers is what could be called "flair". It's a "Hey, looking this over we seem to have a lot of dog catchers lately, so I better get some data on them and make an estimation."

No file or computer can actually THINK. It can however be so arranged that QUANTITY begins to show up around certain names and that a casual examination of those names shows they seem to have dog catching in common.

So an Estimator, working the files routinely, having noticed this, would make a "special bank".

The "special bank" is not very elaborate. It can be as crude as simply spreading out the folders on a desk and looking them over FOR THINGS THEY HAVE IN COMMON OR NAMES IN COMMON TO THEM.

It can be as elaborate as making a new card index for every name in those files and what file they came out of; then filing those cards in alphabetical order. As one has taken EVERY name out of each file in turn and put each on a separate card, it is obvious that when one then puts them in alphabetical order, the names in common to two or more files will occur as two or more cards.

If agents are trained to collect all names and connections of names on every investigation and if these names are supplemented by adding in directories, and if filing has been kept up so that a file exists for every name, when you choose files for a special bank they will be the fattest on that subject. And when you work the special bank over again, you will get the precise common denominators of people that run through several files.

You can now say, "Get me more data on Mr. Plow, Mr. Row, Mr. Bow and Mrs. Snap" and when that data comes in (and is added to main files but especially to this "special bank") you will suddenly find yourself expanding ABOVE the level that your special bank was at before. In other words, you have found new horizons.

You will find if you do this that Mr. Plow and Mr. Row are just goofballs or dogmeat sellers, that Mr. Bow died last year and that Mrs. Snap is all you have left.

So we look up Mrs. Snap even further, "Hey, go look over Mrs. Snap again" and we suddenly find she was receiving money for a fund called "Kennel Support" but was actually the head of a dog catcher ring.

We can now PREDICT.

If we are out to handle the dog catchers we will have to work on Mrs. Snap to get her to reform.

We can write up a pgm like this:

PREDICTION: DOGS WILL CONTINUE TO DISAPPEAR.

"The situation is that dogs are getting caught."
"The WHO is Mrs. Snap."
"The following programme based on best advices should be carried out:

"1. Confront Mrs. Snap and get her attitude.....etc".

One needn't elaborate for it is obvious that many ways exist to legally and ethically persuade Mrs. Snap to give up her career of crime.

The tools one is using consist of looking for people or groups that are themselves outpoints. This is about all the relationship this has to the Data Series.

The police use a crude version of filing which does not bear much resemblance to this. They have a RECORD of someone and they just keep adding to it and adding to it, putting in false reports, opinions, anything. If some one is "after" that person for some reason or another, they pull out the file and use it. This is a "dossier system" in such vogue with the Czar's cheka and copied ever since and even put into computers.

There is no excuse for a "dossier system" as it has a suppressive action on everyone: the files one by one are used as a sort of punishment system. It exists to catch individuals without relation to general situations. Thus police continually find themselves up against increasing crime since they do not handle broad situations relating to crime. The reason this is apparent is that if they did use a different approach they would have found a long while ago that their violent crime was occurring amongst people recently in mental institutions or prisons and it would have led them to condemn the ineffectualness of the psychiatrist, psychologist and look for other means.

An exception is where an intelligence action is undertaken by police to combat organized crime or groups but here again they do not achieve reduction (as witnessed by statistics) as their system never leads them outside the group being investigated. They consume countless hours of "law enforcement" policeman and judge time which could be saved if they adopted a more streamlined system which, amongst other things, weeded out false reports or vexatious complaints with no foundation in fact.

The only point here is that filing systems DO exist other than the one being described and that the effectiveness of a filing syste is rewarded by saving time and energy and the achievement of its actual purpose of situation predicting and handling.

One can vary this system of Intelligence filing and making "special banks" in a number of ways. One can shortcut everything in it but the actual making of the main files and the actual pulling of "special banks" and studying them.

One can keep a main system of individuals flanked by a cross-index system of groups which shows how many individuals in the main bank fit into each specific group.

One can keep a main file of groups and flank it by "special banks" of individuals who are common to one another or to groups.

The whole point is that ALL data by name and separately by group must get into the main files.

The action of estimation is helped by a system that shows some GROUP getting fat with names.

The action of prediction is always done by forming a "special bank" for study and sorting out.

The action of programming comes from any data in the individual or the group file.

The material is from newspaper accounts, literature issued, corporation filings, from almost innumerable types of sources.

Knowledge of the Data Series outpoints prevents one from buying false reports in the files and careful cross filing eliminates the innocent bystander; these two things can defeat any intelligence system: accepting false data and hitting innocent bystanders; this is the fault of nearly every system in existence.

Intelligence filing done well, estimated well, furnishes predictions which can be programmed and situations can be handled that would otherwise drop on one from an apparently clear sky.

LRH

14th November, 1973

D/G Info US
D/G US
Guardian WW
Guardian Comm WW
D/G Info Comm WW
D/G Info WW

Dear Terry,

Re: Estimates

The scene on estimates in this.

I attach copies of G.O. 784 and G.O. 907 with the appropriate references marked. G.O. 907 points out that an estimate is done at the beginning of an investigation and again at the end of the crossfile/bank file cycle which furnishes a prediction.

Repeatedly in both G.O's it is stressed that large volumes of data are collected and then cross-filed and then the estimate takes place. An estimate furnishes a prediction based on volumes of Raw Data.

BR's estimates for example all have the same errors:

1. The Estimate section is not an estimate but a statement of the facts.

2. The Estimate section frequently contains an opinion or a surmise.

3. The Estimate is always based on one document, one fact, or one piece of info.

I attach an example of what I consider the most outrageous of the BR Estimates, the Split-Laird Estimate. This whole item could have been reported in a three sentence dispatch. However, the failings in this one routinely appear in his other estimates.

4. His data section has opinions in it so it isn't even raw data.

Regarding an estimate from B.IV Los Angeles on the California and L.A. A.M.H's, the Estimate is based on the Eval of the same scene but according to G.O. 784 the Eval comes after the estimate and the estimate gives whether there is or isn't a situation to eval so he's got the tech backwards.

Regarding the Estimate from CIC that you sent with yours of 19 October 73. Now this estimates that L. Sprague de Camp intends to and might write a book on LRH. Now an estimate per G.O. 907 is supposed to give a prediction of a situation or a no-situation. But from other data on the handling you have directed on de Camp you are still trying to find out whether there is a situation or not. So the estimate did not achieve its required result as further data collection is required. So again an estimate was rushed into without the data.

Re Boston Estimate on Barbara Hackman Franklin. The estimate is not a conclusion of a statement of a situation or no situation, but just a statement of a possible situation to come.

Contd....

2-29/

According to C.O. 704 page 8 "One is at once AWARE f a potential SITUATION days, weeks, a year before it will ever happen."

Then you get busy collecting and crossfiling until you have enough data for a conclusion that there is or isn't a situation.

Then you predict or estimate.

So this Estimate is long before the fact of an actual conclusion. There is only enough data to say there "might" be an attack.

So the whole technology of Estimates has been misduplicated and so mis-applied as to lose the tech. True and honest estimates would be lost in the volume of non essential and incorrect estimates and time is taken up estimating the fact that "more data is needed". Well, that takes no estimate.

"Does this information have enough data to reach a conclusion, a prediction of an actual event that willor won't occur?"

If not, more data is needed, <u>not</u> an estimate.

What can policy or command do with the estimate that Franklin "might" attack? Nothing.

So going back to the Estimate by CIC.

1. It does not give a conclusion, only an "AWARE of a potential SITUATION."

2. The second bit under the Estimate section is a bit of "Flair" on a possible area to look into.

3. The "consequences" are an expanded version of the Estimate.

4. The Data and Documents are fine.

Now the next thing that happens is that as they are not estimates but gusses they just become an alarmist report. No-one knows what to do with it as it doesn't state "so-and-so will or won't happen." No-one can act until it's known for sure or within reasonable limits, so it just becomes an alarm that cannot be handled.

This also permits unheralded situations to arrive unpredicted but disguised as they were "predicted".

A ridiculous example would be:

Data: The US C. of S's have been under attack off and on by various US enemies and groups. The AMA, the FDA etc. etc. These enemies are still there.

Evidence: US Govt. Org Board, AMA Board minutes.

Estimate: We will probably be attacked again in the US by one or more of these enemies.

Consequences: Bad Press and attempts at restrictions of Scientology if unhandled.

Now that predicts the attacks and I'm covered if there is one, and such could be done for each country. Moving it down a few notches one could estimate that anyone the BBB is connected to or anyone who is a member of the AMA might attack us, and

that is exactly what the Franklin Estimate is.

You have done estimates, as have I, that are not formalized. But they are actual legitimate conclusions and predictions.

The thing is that these estimates that have been arriving are not predictions any more than my sample estimate above.

An honest estimate is as follows:

Data: Cyril Vosper states he is writing a book on Scientology. He has written 3 chapters and has completed the outline for the remaining 10 chapters. No publisher has accepted the book based on the 3 chapters but Cyril is still looking for a publisher.

Evidence:

1. Report of an interview with Vosper.
2. Copy of Chapters 1 - 3.
3. Outline of Chapters 4 - 13.
4. Letters from various publishers refusing.
5. Letters from Vosper to publishers asking for publication, which are not answered yet.

Estimate:

Cyril Vosper is writing an entheta book on Scientology which he is attempting to get published. He expects to finish the book by October.

Consequences:

An entheta MS on Scientology circulating to various publishers. The possibility of actual publication of an entheta book (full contents as yet unknown).

Or paralleling the example in C.O. 907:

Data: BBB has a covert anti-Scientology line. They have contacted Jones of the Consumer Protection Dept. Jones has been given entheta on Scientology and has agreed to investigate the C of S (area) for fraudulent advertising at the behest of Brown of the BBB.

Evidence:

1. BBB entheta on Scientology.
2. Interview with Jones report.
3. Copy of entheta and letter from BBB found in Jones' file.
4. Report of a conversation overheard between Jones and Brown.

Estimate:

Jones under the sway of Brown of BBB will investigate Scientology for fraudulent advertising.

Consequences:

Possible restrictions on Church advertising, entheta spread to other government departments in that area.

So, you see, an actual prediction. Anything leading up to that estimate is a lot of hard work, sweat, blood and tears, and a hell of a lot of flair on where and how to look. But until that actual prediction of an actual event occurs, you are still on the data collection cycle.

Anyway, I hope that explains my position on estimates. I don't see that there can be a lot of estimates coming out as there is a hell of a lot of hard work that goes into making an actual prediction.

I welcome your comments on this.

Love,

GUARDIAN ORDER

CO 1087-LRH

6 March 1974

PR Bureau
Information Bureau

STRATEGIC INFO

The following quote from "The Shadow War, Resistance in Europe, 1939 - 45" is of value in handling the existing scene. Psychiatrists urged these measures on Hitler and carried them out.

David Rockefeller is priding himself on having reduced U.S. population to a decline and arrested the human population explosive by sterilization, abortic: and other measures.

The Rockefellers financed the German beginnings of psychiatry.

Special attention is drawn to the last sentance in the quote as it confirms current strategic planning.

"It is almost inconceivable that human beings should be capable of the cold decision to exterminate, by a sort of metaphysical death sentance, millions of their fellow men without distinction of age or sex. In Poland, Lithuania and Russia the nazis collected the Jews into a number of ghettos, into which they also crowded Jews no longer living there and Jews brought in from other areas. Each ghetto formed a closed Jewish world, an isolated entity from both the human and the economic points of view. This might have been the initiation of a plan of total segregation, but in fact it was only one phase in a monstrous scheme.

"In two speeches early in 1942 Hitler announced that the Jews would be annihilated. Technical 'trials' in the USSR had proved the 'inadequacy' of existing methods - mass shootings, cremation of the bodies in furnaces and mobile gas chambers. But the German chemists now had a 'quick and clean' solution: they had produced a deadly gas named Zyklon B which, after encouraging trials; the 'specialists' considered full of promise.

"The method adopted was to construct gas chambers camouflaged as shower baths in certain camps in Poland - the main one was at Birkenau; to these were attached giant crematoria in which the bodies were burnt. The number of Jews rounded up all over Europe and carted to the 'death camps' is estimated at six million. At least as many others fell victim to the maltreatment meted out to them in the ghettos, the diseases which raged there and German action in suppressing revolts such as that in Warsaw.

"The death of the Jews was in no way necessary to ensure the victory of nazi Germany; this hideous crime was entirely gratuitous. Its gigantic proportions were only realised after the war, though the Polish Resistance had managed to contact certain deportees and pass information to its government in London. The warnings and threats issuing from the BBC made no difference to the murderers' determination. With hindsight, however, it is clear that in the eyes of European Resistance this massacre more than anything else legitimised, indeed sanctified, their action."

LRH